

Iraq UNDAF Fund
Project #81969: P1-03
Date and Quarter: 1 October to 31 December 2013
4th Quarter 2013

Participating UN Organisation: UNDP	Sector: Governance and Human Rights
Government of Iraq – Responsible Line Ministry:	The Iraqi Commission of Integrity

Title	Institutional Development of the Iraqi Anti-Corruption Academy				
Geographic Location	Baghdad				
Project Cost	\$2,827,273 USD (including \$ 100,000 UNDP Core Funds) Tranche One received: \$1,279,585				
Duration	30 months				
Approval Date (SC)	08 February 2012	Starting Date	09 March 2012	Completion Date	Anticipated September 2015
Project Description	<p>Considering that the legal and institutional anti-corruption framework has only recently been established in Iraq, there is a need to strengthen the institutional framework, and to streamline the laws and regulations that govern the mandates, powers, and interaction between the various anticorruption agencies.</p> <p>Legislative reform on its own will not be sufficient to combat corruption in Iraq, particularly if the personnel that are responsible for enforcing the law are not equipped with up-to-date knowledge and skills. This project will provide administrative and technical assistance to the newly established Anti-Corruption Academy, particularly with a view to enabling capacity building and knowledge development for the country’s anti-corruption agencies.</p>				

Development Goal and Immediate Objectives	
UNDAF:	Priority 1 Improved Governance, including the protection of human rights.
UNDP CPAP: Outcome 3	Strengthened regulatory frameworks, institutions and processes in place for accountable, transparent and participatory governance at national and local levels.
Output 1:	Anti-Corruption Academy has sustainable organizational arrangements.
Output 2:	Relevant resources in place for the Anti-Corruption Academy.
Output 3:	Anti-Corruption Academy ability and capacity to deliver training established.

Outputs, Key Activities and Procurement	
Outputs	<i>1. Anti-Corruption Academy has sustainable organizational arrangements.</i>

	<p>2. Relevant resources in place for the Anti-Corruption Academy.</p> <p>3. Anti-Corruption Academy ability and capacity to deliver training established.</p>
Activities for Output 1:	<p>1.1 A needs assessment carried out to determine the Academy's administrative, operational, financial and sustainable requirements.</p> <p>1.2 Working session conducted to determine the Academy's organizational structure</p>
Activities for Output 2:	<p>2.1 Working session conducted to determine each faculty and centre's requirements and staffing levels.</p> <p>2.2 Various faculties set up and equipped.</p> <p>2.3 Various centres set up and equipped.</p>
Activities for Output 3	<p>3.1 Sufficient and experienced national staff employed.</p> <p>3.2 Programme curricula developed.</p> <p>3.3 Training courses established.</p> <p>3.4 Training sessions based on new training courses and curricula conducted.</p> <p>3.5 Training session conducted for the Academy staff.</p> <p>3.6 Training courses developed on line.</p>
Procurement (major items)	

Funds Committed	USD 1,374,747.55	% of approved of Tranche 1	107.4%
Funds Disbursed	USD 526,114.30	% of approved Tranche 1	41.1%
Forecast final date	September 2015	Delay (months)	12

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Oversight agencies in Iraq	2,000+	40%

Quantitative achievements against objectives and results			
Output 1 Anti-Corruption Academy has sustainable organizational arrangements.	Anti-Corruption Academy structure identified.	% of planned	95%
Output 2 Relevant resources in place for the Anti-Corruption Academy		% of planned	10%
Output 3 Anti-Corruption Academy ability and capacity to deliver training established.	11 curriculum approved and textbooks being developed. Additional 6 draft curriculum under review by senior Commission of Integrity personnel	% of planned	40%

Qualitative achievements against objectives and results

Output 1: Anti-Corruption Academy has sustainable organizational arrangements.

1.1 A needs assessment carried out to determine the Academy's administrative, operational, financial and sustainable requirements.

1.2 Working session conducted to determine the Academy's organizational structure.

- UNDP held meetings with the GoI represented by the Joint Anti-Corruption Council (JACC) and the Commission of Integrity (CoI) to discuss and agree the contents of the project. This was successfully completed and resulted in Government endorsement Q2 2012.
- A Technical Committee was established during Q2 2012 consisting of the oversight authorities and the Dean of Colleges and Universities in Baghdad. The Technical Committee since establishment has assisted in the technical assessment of the organizational structure, administrative, operational, financial and sustainable requirements of the Anti-Corruption Academy.
- UNDP and the Technical Committee held a working session on the 13-14 June 2012 and brought together representatives from the Commission of Integrity and UNDP-Iraq in addition to national focal points in Anti-Corruption. The purpose of the working session was to present and debate the Academy's organizational structure. The participants based their discussion on Article 10 of Law # 30 for year 2011 which states the legal establishment of the Academy as a directorate within the Commission of Integrity. A number of suggestions were debated that led to a general consensus of the Anti-Corruption Academy organizational structure.
- The Needs Assessment conducted in consultation with the technical committee to ensure all oversight institution requirements were addressed and incorporated within the ACA structure architecture.
- Suggested organizational structure was presented to the Commissioner of the Commission of Integrity, feedback and comments were received, specific details on the bi-laws and internal policies reviewed.

- The General Director of the Anti-Corruption Academy and Deputy Commissioner of the Commission of Integrity agreed to establish two technical committees. The roles of the two technical committees are to revise and approve the curricula at the Anti-Corruption Academy; (i) one for the training program curricula, and (ii) the second for the academic program curricula.
- The Committee of the Training Programs Curricula was established 1st Quarter 2013 with participation of the UNDP and chaired by Deputy Commission of the Commission of Integrity.
- The second committee for the academic program curricula not yet been established and will have members from the Ministry of Higher Education and Scientific Research.
- After several discussions a new organizational structure was decided during 4th Quarter 2012.

Output 1 at the end of 2013

- The Commission of Integrity has approved the structure of the Anti-Corruption Academy.
- The ACA is an official Directorate the Federal Commission of Integrity.

Output 2: Relevant resources in place for the Anti-Corruption Academy.

2.1 Working session conducted to determine each faculty and centre's requirements and staffing levels.

2.2 Various faculties set up and equipped.

2.3 Various centres set up and equipped.

- Staff appointed based on civil servant employment procedures to fill the identified posts on the revised organizational structure.
- Work initiated to develop both the training and academic curriculum for investigation.
- Discussions were furthered during 1st Q 2013 with a specialized NGO and a University who has expressed interested to develop curricula and further develop the subject of Investigative Journalism in partnership with the Anti-Corruption Academy.

Output2 during 4th Quarter 2013

- Procurement of equipment lists under process.
- Local suppliers being considered to minimize cost and time as well as to

promote ability to maintain equipment.

- Negotiations and linkage with international counterparts is underway to establish centres of excellence in Iraq.
- The procurement process to contract consultant on investigative journalism materials and training under development.

Output 3: Anti-Corruption Academy ability and capacity to deliver training established.

3.1 Sufficient and experienced national staff employed.

3.2 Programme curricula developed.

3.3 Training courses established.

3.4 Training sessions based on new training courses and curricula conducted.

3.5 Training session conducted for the Academy staff.

3.6 Training courses developed on line.

- Terms of reference developed for technical subject development for core courses.
- On line discussions opened regarding content and technical applications.
- Discussions were further opened, based on the approved organogram in December 2012, with the Anti-Corruption Academy on Department terms of reference and further descriptions including sharing job descriptions.
- Workshop held September 28-30 2013 to open review by relevant sections within the Commission of Integrity.
- The 11 delivered curriculum under review and revision by the Commission of Integrity at the end of the 3rd Quarter 2013.

Output 3 during 4th Quarter 2013

- Printing of textbooks for the approved curriculum initiated.
- 11 Curriculum for the Anti-Corruption Academy approved by the Commission of Integrity.
- An additional 6 curriculum delivered for review and revision by the Commission of Integrity during the quarter.

The total number of curriculum is 20 with 17 delivered.

Main implementation constraints & challenges

The unstable security and escalation of violence in Iraq could impede access for students and availability of consultant firms. Alternate locations for training trainers may be affected including the inability to travel to some of the neighbouring countries and visa issues, if not possible in Iraq.